

### **TUAN SING HOLDINGS LIMITED**

**is a fast-growing, regional investment holding company with interests mainly in property development, property investment and hotel ownership.**

Over the years, the Group has developed a portfolio of strategically located real estate assets in Singapore and across the region and has established a reputation for the delivery of good quality and iconic developments.

The Group also acquired strategic stakes in mixed development opportunities in the region. It holds a 7.8% stake in **Sanya Summer Real Estate Co. Ltd** in Sanya, China, and a 2.26% stake in **Goodwill Property Investment Limited** in Bali, Indonesia.

The Group has 80.2% stake in SGX-ST listed subsidiary, **SP Corporation Limited**, which is primarily engaged in commodities trading and also holds a 44.5% interest in printed circuit board manufacturer, **Gul Technologies Singapore Pte. Ltd.**

Since marking its Golden Jubilee in 2019, Tuan Sing has embarked on a business transformation to reposition itself from a niche developer to a major regional player with a presence in commercial, residential and hospitality properties in various key Asian cities across Singapore, China, Indonesia and Australia. Leveraging on its strengths and track record in property development and investment across a diverse range of property segments, the Group intends to participate in large-scale integrated developments and townships as it enters the next phase of growth.

**BUILDING  
VALUE AND  
TARGETING  
GROWTH**

**EXCELLENCE**  
Nothing but the best of our abilities

**TEAMWORK**  
Effective communication and co-operation

**INTEGRITY**  
Upholding honesty and morality

**ATTITUDE**  
Embracing humility, care and hard work

## OUR **BUSINESS STRATEGY**

Building on fundamentals and driving sustainable growth

- Scale up and strengthen the “Tuan Sing” brand
- Create innovative products and develop architecturally inspiring projects
- Focus on developing residential and other properties
- Diversify property portfolio to achieve a balanced revenue profile
- Expand our property business in the region or increase our investments in existing markets
- Acquire land banks in a disciplined manner
- Obtain suitable financing options for projects and investments

## OUR **COMPETITIVE EDGE**

Distinguishing ourselves with unique strengths

- Proven track record and reputation associated with award-winning projects
- Cordial relationships with architects, designers and international business partners
- Demonstrated abilities to deliver unique and high quality projects
- Hotel properties offer strategic location and unique strength
- Wide property portfolio range
- Experienced and committed board of directors and management team

**“OUR BUSINESS MODEL SEEKS TO CREATE VALUE FOR STAKEHOLDERS IN  
 A SUSTAINABLE WAY”**

